

Creating a simpler, better railway for everyone in Britain.



Reforming the railway and the transition to GBR

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Our purpose at GBRTT

Creating a
simpler, better
railway for
everyone in
Britain

How will we get there?



Customers

Placing customers at the heart of our decision making and building a system that services their needs



Sustainability

Making sustainability part of everything we do and offering people better choices



Cutting Complexity

Cutting complexity to remove barriers, improving access and creating efficiencies.



Collaboration

GBRTT has promoted the 'one railway' way of working and better collaboration across the industry that will be needed for GBR and the Government's ambitious rail reform programme to succeed.

GBRTT Achievements

ACTIVITY	PROGRESS
Increase in Revenue	✓ > £100m in extra revenue – through schemes such as ‘Book with Confidence’ and the two Great British Rail Sales.
Industry Financial Model	✓ Single, simpler, better view of whole railway finances at the most granular level and making that information available to operational decision-makers in an easy-to-use tool
Equity, Equality, Diversity and Inclusion	✓ 57% of GBRTT’s job offers have been to women, and 25% of job offers to ethnic minorities – both significantly above industry and public sector averages.
Transforming digital rail ticketing and retail experience	✓ Fare pilots with DOHL operators; 75 stations in the West Midlands and 17 stations in Greater Manchester to experience tap-in-tap-out ticketing.
Informing travel datasets	✓ Utilising data to support change in product offering between Manchester & North Leeds
Fare Reform	✓ LNER’s Simpler Fares Trial, the Northern Ticket Stops Pilot, and flexible season tickets.
Culture change	✓ key role in creating a positive, but realistic, conversation around rail reform and culture change.
One Railfreight Team	✓ improving the business development opportunities for freight operating companies and supports efforts to achieve the 75% by 2050 Rail Freight Growth Target
Simplifying Track & Train	✓ GBRTT facilitated track and train coming together in Anglia ✓ Clear recommendations made in GBRTT’s Simplification Commission
Assessed Impact on Industrial Action	✓ Insight on revenue lost to industry as a result of industrial action has supported major breakthrough between Labour Government and Trade Union

Rail Campus Derby



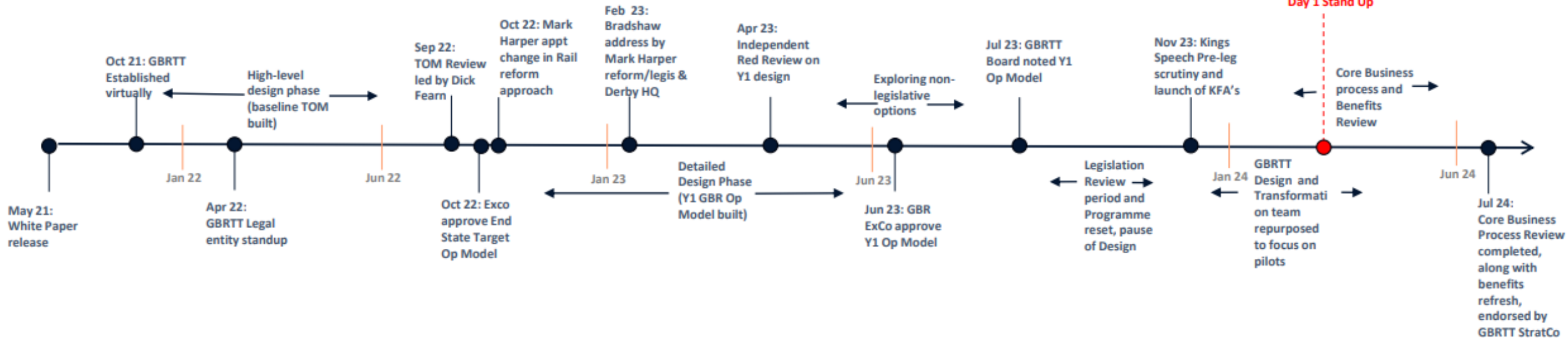
Supply Chain - Commercial Partnerships Sounding Board



Background: Introduction to GBR's design journey

Context: The 2021 Williams Review recommended the setup of Great British Railways ('GBR') as a new public body. The white paper set out what GBR was expected to do at a high-level, including its role as the industry 'Guiding Mind', and the plan for it to run the railways as an integrated system. In October 21 GBRTT Transition Team ('GBRTT') was established as a temporary organisation to provide granularity to the ambition outlined in the whitepaper in the form of an operating model, and to guide the delivery of the transformation to and the creation of GBR, alongside delivering early benefits of reform.

Status of operating model design: In June 2023 GBRTT Exco approved a proposal for a 'Year 1 GBR operating model', which represents a baseline GBR operating model to be taken forward with the industry into further levels of design prior to implementation. Legislation was assumed to be passed ahead of GBR's 'Day 1' (planned to be May 25), but in summer 2023 it became clear that this might not be the case and confirmed by the King's Speech in November 2023. The planning for the design and implementation of GBR was therefore paused at this stage. Following the establishment of the Key Focus Areas (KFA's) in November 2023 and ongoing work between DfT and GBRTT, a review of the Core Business Processes (Priority Business processes) were undertaken in summer 24, with the outcome paper endorsed by GBRTT StratCo.



How we intend to progress GBR design

We have set up a series of working groups to develop the GBR target operating model, informed by rail sector policy positions, supported by local integration trials, communities of practice, and workstream reviews that will cover core business processes and their value chains. We are working towards the Railways Bill being laid before parliament in Summer 2025.

Inputs

- Design principles and key assumptions
- Briefing packs on context and process
- GBR23 design work
- Design templates
- Scope and required timescales
- “GBR on a page” accountabilities outline

Work to date: Artefacts produced



Ways of working

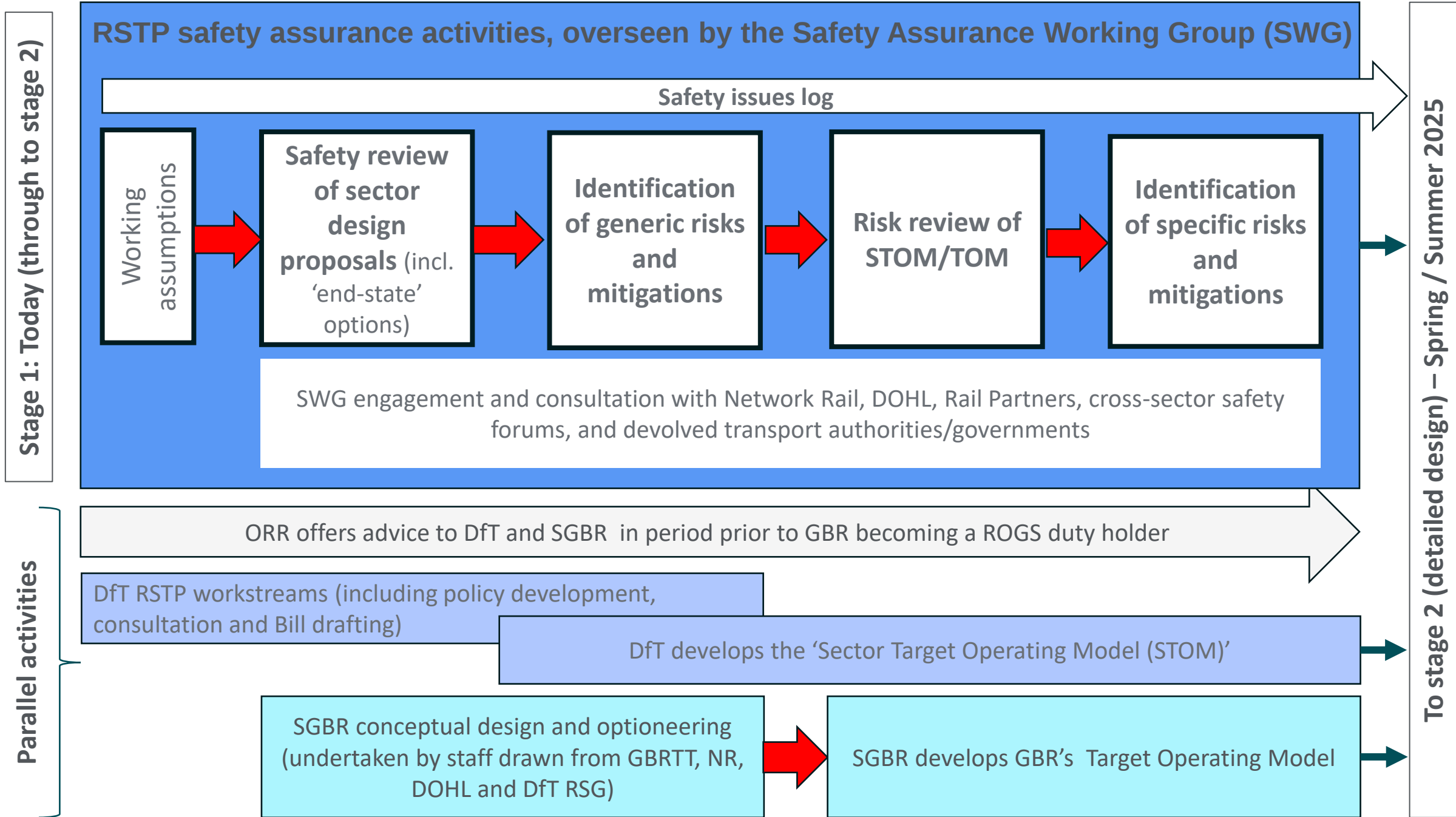
- Workstream teams develop design outputs
- SMEs for each workstream will workshop the key issues
- The workstream lead would develop outputs based on the workshops



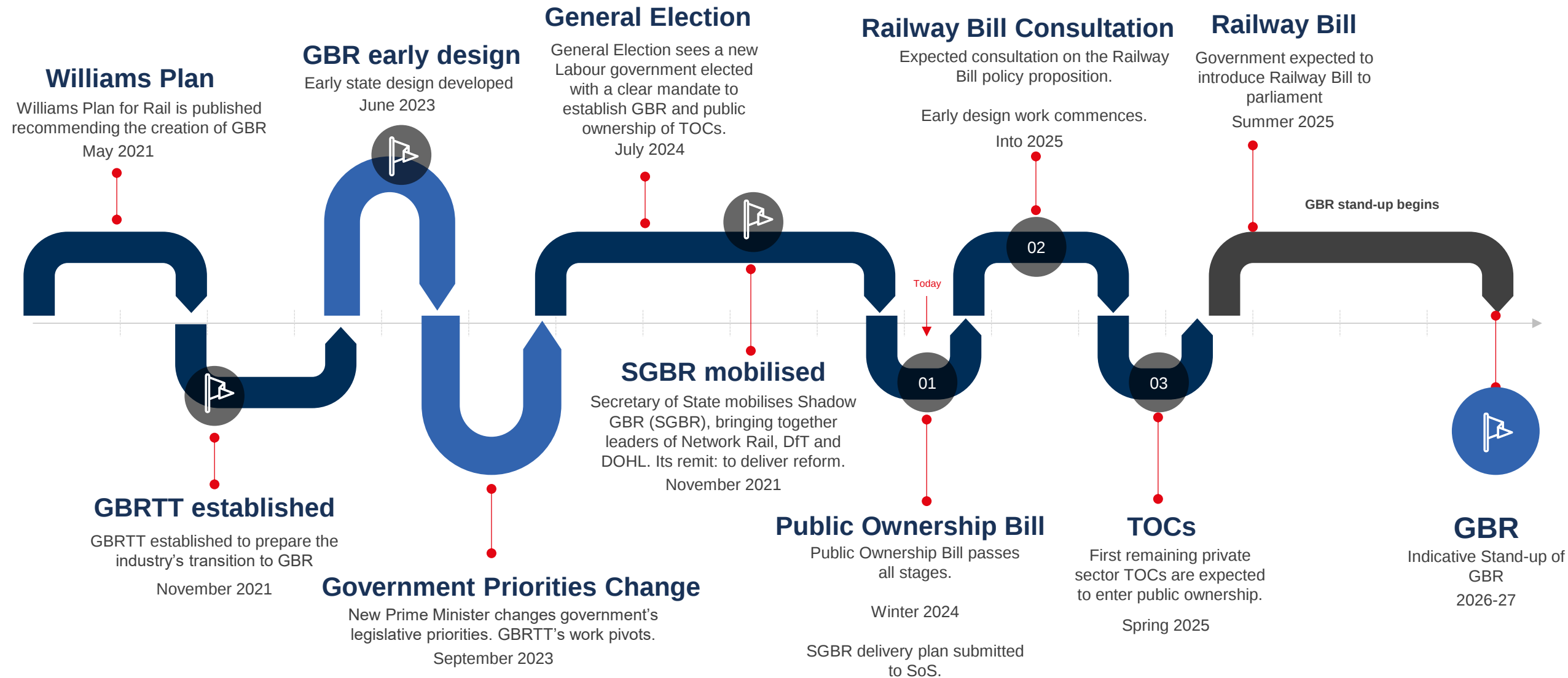
Outputs

- Developed priority process outputs covering:
 - critical processes and decision-making
 - interfaces
 - governance
 - Network/local accountabilities
 - capabilities
 - benefits/outcomes
- Policy papers on key design questions (as required)





Our Journey



Transition to SGBR – 5 core priorities

**Passenger
focused –
improved
services**



Through a combination of improvements passengers will see on the ground and driving up overall performance

**Unblocking
barriers to
delivery**



Supporting delivery of a programme of public ownership and start to integrate the railways

**Financial
sustainability
(whole system
view)**



A review of funding and investment across the infrastructure portfolio with a focus on the Rail Network Enhancements Pipeline

**Designing
end-state
GBR**



Whole-system plan to Get Britain Moving

**Establishing
leadership
of the
railway as
SGBR**



SGBR leadership have been appointed

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Thank you